A Denyo Co.,Ltd.

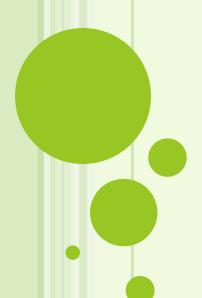
Briefing on Results for the First quarter of the Fiscal Year ending March 31, 2022

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I. Overview of Results for the First quarter of FY2022/3

(April 1, 2021 ~ June 30, 2021)



Highlights of Results for the First quarter of FY2022/3 (Consolidated)

Key points

- Both Net sales and incomes decreased year on year.
- The impact of the spread of infection from COVID-19 was limited in Japan. Overseas demand was also recovering, but the supply side has been affected by the global container shortage and other factors.

	First quar FY202		First quarter of FY2022/3		Change (YoY)	Rate of change (YoY)
Net sales	13,070	100%	11,973	100%	△ 1,096	△ 8.4%
Operating income	1,095	8.4%	847	7.1%	△ 248	△ 22.6%
Ordinary income	1,216	9.3%	857	7.2%	△ 358	△ 29.4%
Profit attributable to owners of parent	846	6.5%	581	4.9%	△ 265	△ 31.3%
Capital investment	408	1	71	-	△ 337	△ 82.6%
Depreciation	266	_	336	_	70	26.3%
Net income per share	40.60 yen	_	27.87 yen	_	△ 12.73 yen	△ 31.4%

Sales Trends by Product (Consolidated)

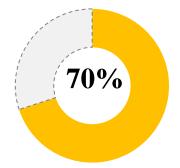
		First qua FY202		First quarter of FY2022/3		Change (YoY)	Rate of change (YoY)
Net sales		13,070	100%	11,973	100%	△ 1,097	△ 8.4%
	Generators	10,365	79.3%	9,343	78.0%	△ 1,021	△ 9.9%
oduct	Welders	1,178	9.0%	1,170	9.8%	△ 7	△ 0.7%
By product	Compressors	266	2.0%	221	1.8%	△ 44	△ 16.7%
	Others	1,259	9.6%	1,237	10.3%	△ 22	△ 1.8%

Engine Generators (Consolidated)

(million yen)

	First quarter of FY2021/3	First quarter of FY2022/3	Rate of change (YoY)	
Generators	10,365	9,343	△ 9.9%	

- In Japan, shipment of the medium- and large-type generators for construction work and the emergency generators remain robust.
- Overseas, shipment to America decreased.



<u>Domestic market share of</u> engine generators (mobile-type)

*According to a Company survey



Silent generator "Mālie"



Generator with operational data recording function

Manufacturing engine-driven generators with capacity from 1kVA to 1100kVA

- Mobile-type generators
 Power source on a construction site and for civil engineering work and disaster recovery/restoration, etc.
- •Stand-by generating sets (stationary type)

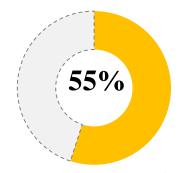
 Back-up power source such as disaster prevention equipment and offices, etc.
- •Power-supply vehicles, etc.

Engine Welders (Consolidated)

(million yen)

	First quarter of FY2021/3	First quarter of FY2022/3	Rate of change (YoY)
Welders	1,178	1,170	△ 0.7%

• Shipment to overseas market increased, but shipment to Japan decreased.



Domestic market share of engine welders

*According to a Company survey



The Company developed the first engine-driven welder for outdoor work in Japan.

Ranging from 135A for welding light-gauge steel to a 500A engine-driven welder for heavy-gauge steel, a TIG welder and a CO₂ welder, etc.

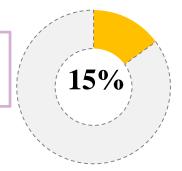
- •Welding of steel construction for buildings, condominiums and bridges.
- Welding of important structures such as petroleum storage tanks and pipelines.

Engine Compressors (Consolidated)

(million yen)

	First quarter of FY2021/3	First quarter of FY2022/3	Rate of change (YoY)	
Compressors	266	221	△ 16.7%	

• Shipment to Japan was unchanged from the previous year but shipment to America decreased.



Domestic market share of engine compressors

*According to a Company survey



Engine compressor



Motor compressor

Manufacturing compressors with air discharge amounts from 1.7 m³/min to 45.3 m³/min.

- Breaking-up of roads and ground improvement work of roads
- Mortar spraying work for preventing landslides of mountain roads.
- For artificial snow machines on ski slopes, etc.

Others (Consolidated)

(million yen)

	First quarter of FY2021/3	First quarter of FY2022/3	Rate of change (YoY)	
Others	1,259	1,237	△ 1.8%	

• Shipment of the self-propelled lifers etc. decreased.

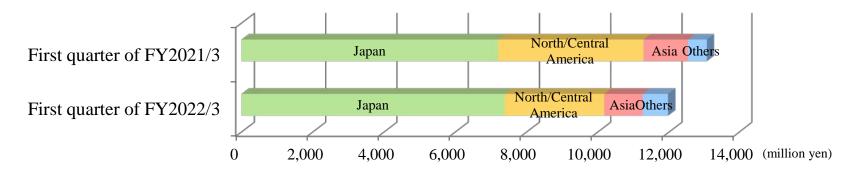
Sales of other products

- •Self-propelled lifters
- •Load testing equipment
- Parts
- Secondhand equipment and purchased merchandise
- •Repair sales, etc.



Sales Trends by Region (Consolidated)

		First quarter of FY2021/3		First quarter of FY2022/3		Change (YoY)	Rate of change (YoY)
I	Net sales	13,070	100%	11,973	100%	△ 1,096	△ 8.4%
Doi	mestic sales	7,204	55.1%	7,385	61.7%	181	2.5%
Ov	erseas sales	5,866	44.9%	4,588	38.3%	△ 1,278	△ 21.8%
on	North/Central America	4,081	31.2%	2,798	23.4%	△ 1,282	△ 31.4%
By region	Asia	1,250	9.6%	1,077	9.0%	△ 173	△ 13.9%
<u> </u>	Others	533	4.1%	712	5.9%	178	33.5%



Factor Analysis of Changes in Operating Income (Consolidated)

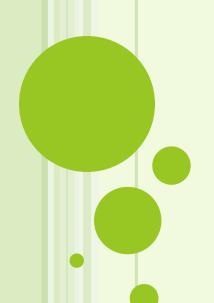
Decrease in Operating income

• The operating income decreased due to an increase in SG&A expenses.

	First quarter of FY2021/3	First quarter of FY2022/3	Change(YoY)
Operating income	1,095	847	△ 248
Operating income margin	8.4%	7.1%	$\triangle 1.3$ percentage point

	First quarter of FY2021/3	First quarter of FY2022/3	Rate of change (YoY)
Gross profit margin	22.4%	23.4%	1.Opercentage point
Ratio of SG&A to sales	14.0%	16.3%	2.3 percentage point
Ratio of operating income to sales	8.4%	7.1%	$\triangle 1.3$ percentage point

- Gross profit margin increased by an increase in the sales ratio of the product with relatively high profitability.
- Ratio of SG&A to sales increased due to increases of personnel expenses and Logistics costs.



II. Outlook for FY2022/3

Outlook for FY2022/3: Consolidated Income and Loss

Key points

- Net sales are expected to be 56.0 billion yen.
- Assumed exchange rate is 105 yen/dollar.

	FY202	21/3	FY2022/3 ((forecast)	Change (YoY)	Rate of change(YoY)
Net sales	55,006	100%	56,000	100%	994	1.8%
Operating income	5,332	9.7%	4,700	8.4%	△ 632	△ 11.9%
Ordinary income	5,645	10.3%	5,000	8.9%	△ 645	△ 11.4%
Profit attributable to owners of parent	3,860	7.0%	3,300	5.9%	△ 560	Δ 14.5%
Capital investment	1,918		1,150		△ 768	△ 40.0%
Depreciation	1,167		1,400		233	20.0%
Net income per share	185.1 ^{yen}		158.2 ^{yen}		△ 26.9 ^{yen}	
ROE	6.7%		*5.6%			
Cash dividends per share	47.0 ^{yen}		47.0 ^{yen}			

^{*} Equity is calculated by using the amount of money at the end of FY2021/3.

Outlook for Sales by Product (Consolidated)

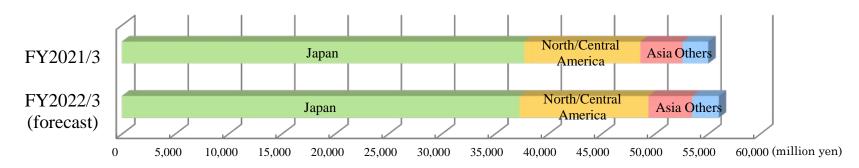
Overview

- Sales to the domestic rental market and overseas are expected to some degree of recovery.
- Sales of emergency generators, which were strong in the previous fiscal year are anticipated to decline in reaction.

		FY202	21/3	FY2022/3 (forecast)		Change (YoY)	Rate of change (YoY)
Co	onsolidated sales	55,006	100%	56,000	100%	994	1.8%
	Generators	44,020	80.0%	44,700	79.8 [%]	680	1.5%
products	Welders	4,386	$8.0^{\%}$	4,600	8.2%	214	4.9%
By pr	Compressors	755	1.4%	800	1.4%	45	6.0%
	Others	5,845	10.6%	5,900	10.5%	55	0.9%

Outlook for Sales by Region (Consolidated)

		FY2021/3		FY2021/3 FY2022/3 (forecast)		FY2022/3 (forecast)		Change (YoY)	Rate of change(YoY)
Co	onsolidated sales	55,006	100%	56,000	100%	994	1.8%		
Do	mestic sales	37,737	68.6%	37,300	66.6%	△ 437	Δ 1.2%		
Overseas sales		17,269	31.4%	18,700	33.4%	1,431	8.3%		
uc	North/Central America	10,897	19.8%	12,100	21.6%	1,203	11.0%		
y region	Asia	3,948	7.2%	4,100	7.3%	152	3.9%		
By	Others	2,423	4.4%	2,500	4.5%	77	3.2%		



Details of the Operating Income Forecast

Decrease in operating income

• With the decrease of the gross profit margin, operating income is expected to decrease by 632 million yen.

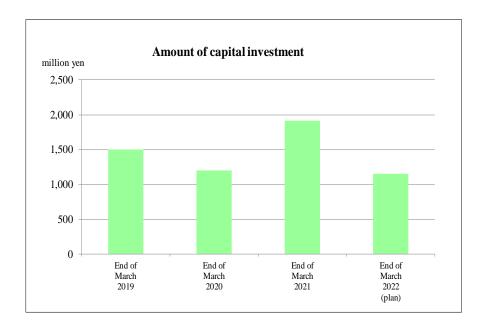
	FY2021/3	FY2022/3 (forecast)	Change (YoY)	
Operating income	5,332	4,700	Δ 632	
Operating income margin	9.7%	8.4%	△ 1.3 percentage point	
	FY2021/3	FY2022/3 (forecast)	Change (YoY)	
Gross profit margin	24.2%	23.1%	△ 0.1 percentage point	
Ratio of SG&A to sales	14.5%	14.7%	0.2percentage point	
Ratio of operating income to sales	9.7%	8.4%	△ 1.3 percentage point	

- The gross profit margin is expected to be worsened by the shipment of the relatively profitable products are expected to be decreased.
- The ratio of SG&A to sales are expected to be worsen due to increased expenses associated with the recovery of sales activities.

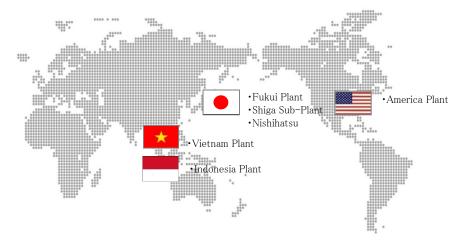
Changes in the Amount of Capital Investment

(million yen)

	End of March 2019		End of March 2020		End of March 2021		End of March 2022 (plan)	
Cost of equipment	1,499		1,201		1,918		1,150	
Main uses	Machinery of Fukui p etc.NishihatsuU.S. PlantOthers	olant, 730 50 670 40	Machinery of Fu etc.NishihatsuU.S. PlantVietnam PlantOthers	kui plant, 810 20 290 10 70	 Machinery of Fuetc. Nishihatsu U.S. Plant Vietnam Plant Others 	kui plant, 1,450 110 30 20 300	 Machinery of Fuetc. Nishihatsu U.S. Plant Vietnam Plant Others 	350 50 50 50 100 600



Production Sites:



Notes on Our Outlook

This material contains assumptions and outlooks for the future and forecasts based on plans as of August 5, 2021.

Actual results may differ materially from projected values due to future economic changes and competition.

This material is prepared for the purpose of providing information and is not meant to solicit investment in securities issued by the Company.

Investors are responsible for making their own final investment decision.